# ENHANCING THE INTERNATIONAL DIMENSION OF MYANMAR UNIVERSITIES

**«CHINLONE» POLICY SUGGESTIONS** 





### CHINLONE

Connecting Higher education Institutions for a New Leadership On National Education



### PLAN OF THE PRESENTATION

- PART 1 Brief outline of the CHINLONE project
- PART 2 CHINLONE Methodology
- **PART 3 CHINLONE International Relations Platform**
- **PART 4 Why International Relations matters?**
- **PART 5 Internationalisation in MM Current Challenges**
- **PART 6 CHINLONE Policy Suggestions**
- PART 7 Questions and debate





### THE CHINLONE CONSORTIUM

























### **PROJECT OBJECTIVES – Wider objective**

Creating an EU-MM partnership to contribute to the modernization and internationalization of Higher Education in MM in order to facilitate the country's transition towards a 'knowledge economy'

www.unibo.it/chinlone

4 years project: CHINLONE will end in April 2021

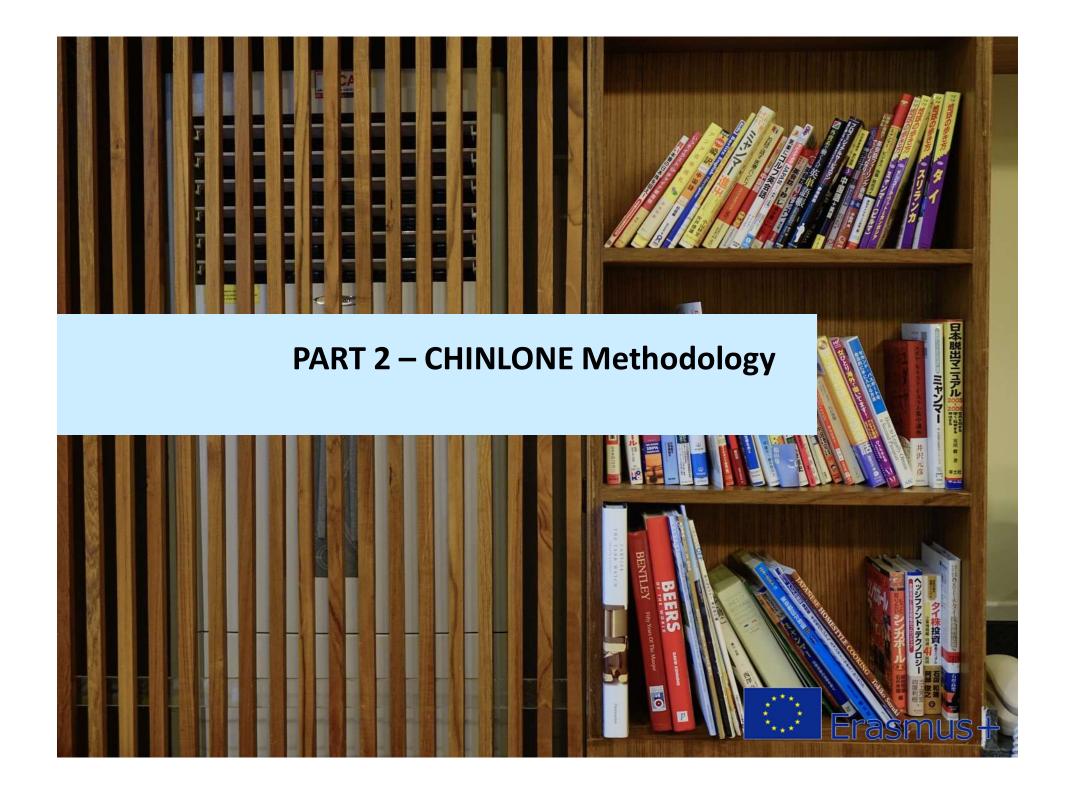


### **PROJECT OBJECTIVES – Specific objectives**

- 1- Modernization of MM Universities' management systems and capabilities, especially in drafting academic programmatic documents according to innovative and internationally recognized HE principles.
- 2- Reinforce capacity to design programs, teach and produce innovative knowledge by local teaching staff.

- 3- Establishment or reorganization of IROs at MM partner universities.
- 4- Strengthening of collaborations between EU and MM universities for the exchange of academic knowledge at any level through their articulation in a recognized and internationally regulated scheme.





## METHODOLOGY – From the game to the project

**Cooperation**: As in a Chinlone game, the project does not want to create any competition among different Universities but, on the contrary, its task is to make institutions work together for a shared goal.

Virtuous sharing of competences, experiences and knowledge between EU and MM partners.

**Multi-level project** working on University Management + Teaching + International Relations.

Enclosing all actors in the process of University moderation: university governance representatives, faculty members, staff and students — in a harmonious and integrated way, as in a Chinlone game.



### **METHODOLOGY – Cascade Trainings**







### **PLATFORM AIMS**

The ultimate aim of this PLATFORM was the implementation of international relations offices in the MM partner universities.

### The specific goals:

- Building up an awareness of IROs' strategic role in promoting internationalization;
- Exposing MM partners to different models of international relations management;
- Enhancing MM partners' capacity in designing their own IROs;
- Supporting MM partners to implement their IROs.



### **PLATFORM OUTCOMES**











- Trainings for IRO staff (on different set of issues like, i.e. IR governance, IRO workflow, approaching international partners);
- New Feasibility Plans for IRO offices drafted;
- New equipment of IRO offices.

https://site.unibo.it/chinlone/it/results/wp4-chinlone-international-relation-platform





### INTERNATIONALIZATION AS AGENT OF CHANGE

In the last 30 years, internationalization has became a key agent of change in higher education.

Why? the end of the Cold War (cooperation/competition); the increasing globalization and regionalization of economies and societies; the requirements of the knowledge economy.

"Global education can no longer be viewed as a secondary consideration; we must recognize that it is central to developing graduates who can cope creatively with the modern, interdependent world" (Wood, 1991)



### A «WELL KNOWN» DEFINITION

"the intentional process of integrating an international, intercultural or global dimension into the purpose, functions and delivery of post-secondary education, in order to enhance the quality of education and research for all students and staff, and to make a meaningful contribution to society."

(de Wit, Hunter, Egron Polak and Howard 2015)



### A **«UNIBO DEFINITION»**

"The University of Bologna sees internationalisation as a cross-dimensional aspect of its strategic plan and pursues the related aims and objectives as an integral part of its overall institutional strategy. This approach, which permeates the ethos of the University and requires the full responsibility and proactivity of the institutional players, impacts on all aspects of academic life."



### **KEY POINTS**

#### Internationalization:

- IS a process: it does not proceed by itself but needs clear intentions (consideration, decision and action);
- IS NOT a goal in itself: it needs to be directed toward quality improvement.
- SHOULD NOT be of interest to a small elite group of mobile students and scholars but directed to all students and scholars;
- SHOULD make a contribution to society.



### **TWO PILLARS**

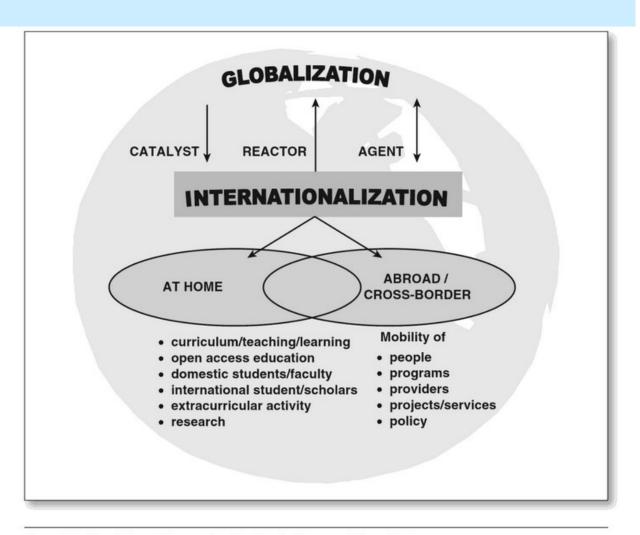


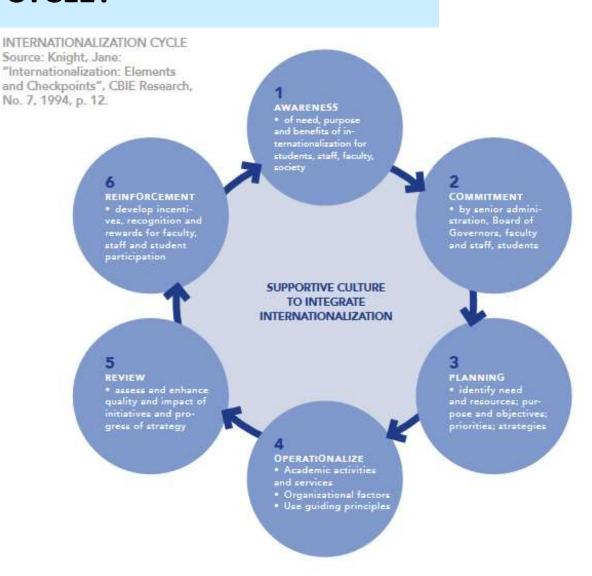
Figure 2.1 Two Pillars of Internationalization: At Home and Cross-Border





### WHERE IS MM IN THE INTERNATIONALIZATION CYCLE?

Although the idea of "internationalizing Higher Education" has emerged in the agenda of the Myanmar Ministries and HEIs only recently, it has quickly become a hot and largely discussed topic.

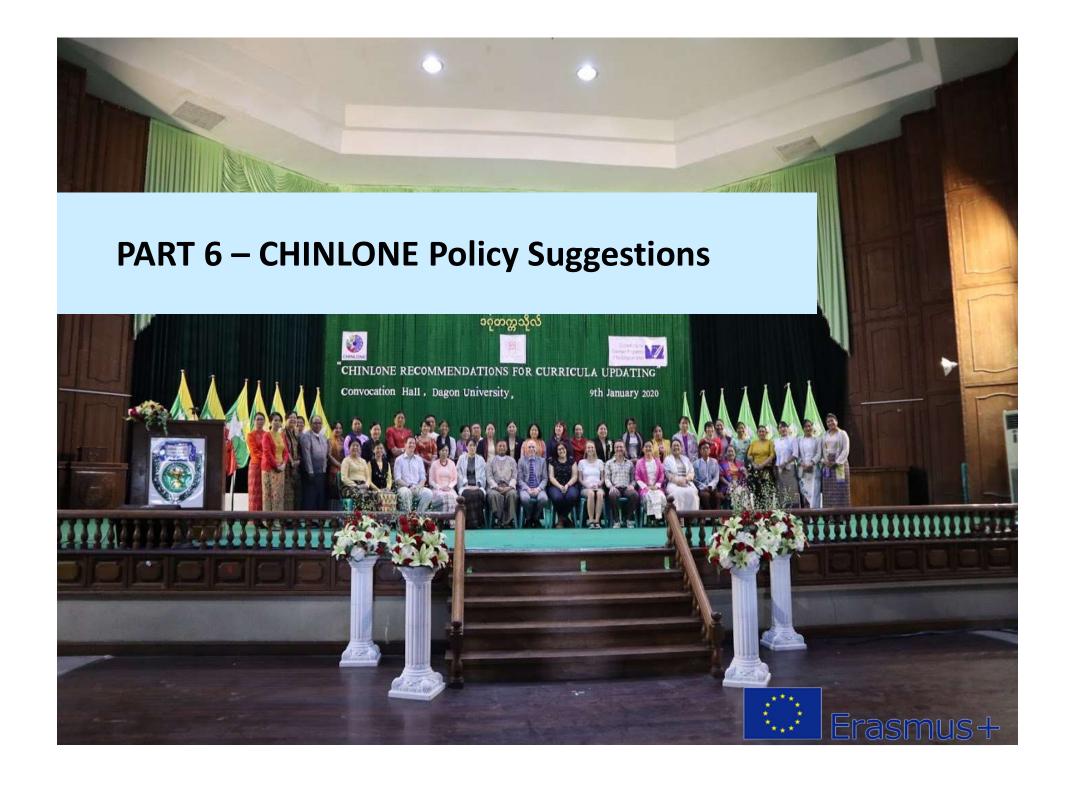


#### How do you see What do you need What are the What are the If you need to your IRO office in to do in order to hindrances? enabling factors? prioritize, what 5 years? reach there? are the 2-3 actions you will In some cases no Good attitude and chose to do? Promote and increase Propper training for permanent staff wilingness international IRO staff collaboration (in terms Assign permanent staff Limited independence Promissing students of mobility and and improve their Connect with other that could get engaged projects) skills, train thom international in IRO work Administration is slow organizations because everything Increase number of Attract, find, search needs to be approved by Have visited European courses taught in connections, and Write more project the Ministry partners, and got English possible partners. Be proposals information on how they proactive about do things Limited budget connections. Increase collaboration (sometimes no budget Sign more MoUs within Myanmar outside projects) Established IRO teams Clear policy and Change university procedures IRO more independent, Limited freedom to A number of existing charters, so that it and opeartive part of accommodates IRO unit choose partners MOUs universities Attract domestic with permanent staff students interested in Sharing work between Comittment internationalization Appoint effective and Get needed equipment IRO members, internal skilfull IRO office coordination and facilities staff Existing project Facilitate staff and collaborations student excanges Collaboration gives Acquire more funding birth to more via collaboration Student alumnis that Give authority to the collaboration projects could serve as contact staff to pursue points with other internationalization countries Acquire funding via Facilities and funding contact with private sector and university Increasing scientific alumni collaboration (seminar, conferences, capacity Forming a strategic building for staff) plan, action plan, and internal organization Improve cultural offer and coordination for incoming students,

and secure their accommodation

#### **MAJOR OBSTACLES**

- Lack of adequate fund's allocation;
- 2) Need for greater Universities' financial autonomy;
- 3) Need for personnel training;
- Framing the ongoing internationalization process within a coherent enhancement of the IROs staff's management skills.
- 5) Need for a more de-centralized decision making process;
- Need for ad hoc agreements with foreign partners. Quality over quantity;
- 7) Need for new exchange programs both for staff and students to allow more inclusiveness in mobility.



### **FOUR KEY POLICY SUGGESTIONS**

- supporting ALL Myanmar universities in the framing of a relevant, comprehensive and bottom-up vision for internationalization that prioritize quality over quantity;
- strengthening of nascent IROs through dedicated policy, staff (with adequate training) and resources;
- drafting clear procedures of autonomy and of course transparency and accountability for the new IRO giving them a true procedural autonomy;
- increasing significantly the availability of funds for instructor, staff, and student mobility.





